

What Now? What Next?: Leading and Governing Independent Schools of the Future

> *Presentation and discussion of survey results:*

- *Has your school changed any aspect of its mission in recent years? If so, how?*
- *What changes, disruptions, challenges in your school's external environment/operating context are of most concern to your school's board, head, and/or CFO?*
- *What are some specific examples of things your board/head/CFO have done to address them?*

> *Presentation and discussion of tools/frameworks to address strategic challenges facing independent schools*

> *Case study to illustrate the key leadership/governance challenges, with a focus on mission, strategy, business model, and innovation*

> *Small group/team conversations:*

- *What is important/compelling/concerning about morning presentations and discussions?*

> *Action planning and next steps: Participants will work individually and in groups using action plan template.*

> *Debrief discussion and closing*

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James P. Honan has served on the faculty at the Harvard Graduate School of Education (HGSE) since 1991. He is also a faculty member at the Harvard Kennedy School (HKS), an affiliate faculty member with the Hauser Institute for Civil Society at the Center for Public Leadership at HKS, and Co-Chair of the Institute for Educational Management (IEM) and Faculty Chair of Nonprofit Financial Stewardship (NFS) at HKS, a fully online executive education program. He has also been a faculty member in a number of Harvard's other executive education programs and professional development institutes for educational leaders and non-profit administrators. He has taught in executive education programs and professional development institutes in countries around the world. He has served as a consultant on strategic planning, resource allocation, and performance measurement and management to numerous colleges, universities, schools, foundations, and non-profit organizations both nationally and internationally.

Additional Information

Participants will earn 5 CPE credits.

Field of Study: Business Management and Organization

Prerequisites: Basic knowledge of independent school finances

Advanced Preparation: None

Program Level: Update

Delivery Method: Group Live